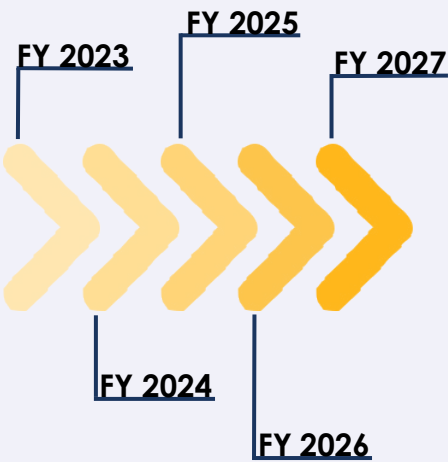


# Community Work Plan (CWP)

The CWP is the County’s short list of proposed, ongoing, and desired projects to complete across the 2023-27 Fiscal Year (FY). It stems off the Capital Improvement Element required of jurisdictions that collect impact fees.

Each project is organized by different categories: Natural and Historic Resources, Economic Development, Housing, Community Facilities, Parks and Recreation, Transportation, Public Safety, Library Services, Water and Sewage, School System, and Planning and Zoning, previously labeled as Land Use and GIS. Included with the project description is the timeframe, estimated total cost, funding sources, and responsible party.

## Legend\*



*\*When an arrow is left white, it does not include that year.*

## Natural and Historic Resources



Project Description	FY	Est. \$\$	Funding	Responsible Party
Implement Parks and Recreation Master Plan.	➡➡➡➡➡	Staff Time	County	BOC, Planning & Zoning, GIS, Parks & Rec
Continue to update the Cemetery Location Map as needed.	➡➡➡➡➡	Staff Time	County	GIS, Planning & Zoning, Historical Society
Develop and update Historic Resources Map.	➡➡➡➡➡	Staff Time	County	GIS, Planning & Zoning, Historical Society

## Economic Development



Project Description	FY	Est. \$\$	Funding	Responsible Party
Develop and promote business and manufacturing sites within Cherokee County.	➡➡➡➡➡	Staff Time	Development Authority	Development Authority, Chamber of Commerce
Continue the focused marketing campaign targeting industries identified in Opportunity Cherokee.	➡➡➡➡➡	Staff Time	Development Authority	Development Authority, Chamber of Commerce
Enhance the entrepreneurship and small business support programs with a comprehensive range of financial assistance, training, networking, professional advice, and educational opportunities.	➡➡➡➡➡	Staff Time	Development Authority	Development Authority, Chamber of Commerce
Continue the Business Expansion & Retention Program and advocacy for existing industry.	➡➡➡➡➡	Staff Time	Development Authority	Development Authority
Focus resources on supporting and expanding the Cherokee Workforce Collaborative.	➡➡➡➡➡	Staff Time	School District, Chamber, Develop. Authority	School District, Chamber of Commerce, Development Authority
Develop marketing studies for County target areas.	➡➡➡➡➡	\$25,000 each	County	Development Authority, Planning & Zoning

## Housing



Project Description	FY	Est. \$\$	Funding	Responsible Party
Use CDBG funds for the Cherokee County Home Repair Program targeted for low-income seniors and veterans.	➡➡➡➡➡	\$800,000	County, CDBG	Community Services
Encourage the construction of housing for a range of residents.	➡➡➡➡➡	TBD	State & Federal Programs, Private	Private Developers
Identify areas with adequate infrastructure and suitable for workforce housing opportunities.	➡➡➡➡➡	Staff Time	County	GIS, Planning & Zoning, Engineering
Facilitate County-wide meetings to encourage cooperation on workforce housing financing from federal and state sources.	➡➡➡➡➡	Staff Time	County	Community Development Agency
Convene a Housing Task Force to investigate options related to expanded housing opportunities in the County.	➡➡➡➡➡	Staff Time	County	Community Development Agency
Work with other Cities to form a Land Bank.	➡➡➡➡➡	Staff Time	County	Community Development Agency



## Community Facilities



Project Description	FY	Est. \$\$	Funding	Responsible Party
Periodically review Service Delivery Strategies, level of services, and develop a plan to provide services to accommodate new growth.	➡➡➡➡	Staff Time	County	BOC, Public Safety, Engineering
Continue to identify, fund, and implement Bells Ferry LCI projects.	➡➡➡➡	\$17,000,000	GDOT, ARC, County, Private	BOC, Planning & Zoning, Engineering, Private Developers

## Parks and Recreation



Project Description	FY	Est. \$\$	Funding	Responsible Party
Multigenerational Center at Veterans Park.	➡➡➡➡	\$12,400,000	County, Impact Fees	Recreation & Parks, BOC
Evaluate sites for multigenerational park facility in SW Cherokee.	➡➡➡➡	Staff Time	County, Impact Fees	Recreation & Parks, BOC
East Park (Cherokee Veterans) Fields/Amenities.	➡➡➡➡	\$5,975,000	County, Impact Fees	Recreation & Parks, BOC
Master Trails Plan to connect existing trails and develop linear parks/ greenways to connect high priority areas.	➡➡➡➡	TBD	County, Impact Fees	Recreation & Parks, BOC
Develop additional multipurpose fields for a wider variety of activities.	➡➡➡➡	TBD	County, Impact Fees	Recreation & Parks, BOC
Develop boat launches along the Etowah and Little Rivers.	➡➡➡➡	TBD	County, Impact Fees	Recreation & Parks, BOC
Develop a multigenerational recreation center in SW Cherokee.	➡➡➡➡	\$17,500,000	County, Impact Fees	Recreation & Parks, BOC
Develop a passive park at Yellow Creek Road property.	➡➡➡➡	\$2,500,000	County, Impact Fees	Recreation & Parks, BOC
Develop a passive park at Long Swamp Creek Recreation Area (Hwy 372).	➡➡➡➡	\$1,600,000	SPLOST, DNR Grant	Recreation & Parks, BOC
Develop a Master Plan for a future park in Hickory Flat Community.	➡➡➡➡	\$45,000	SPLOST	Recreation & Parks, BOC
Develop a passive park at EW and Edith Cochran Park in Free Home community.	➡➡➡➡	TBD	SPLOST, Impact Fees	Recreation & Parks, BOC
Convert multipurpose fields to artificial turf fields at Badger Creek and Sequoyah Parks.	➡➡➡➡	\$5,000,000	SPLOST, Impact Fees	Recreation & Parks, BOC
Acquire additional land for parks.	➡➡➡➡	TBD	County, Impact Fees	Recreation & Parks, BOC

### Legend\*

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FY 2023



FY 2024



FY 2025



FY 2026



FY 2027



When full it will look like this:





## Transportation

Project Description	FY	Est. \$\$	Funding	Responsible Party
Roadway improvements	➤➤➤➤➤	\$140,000,000	GDOT, SPLOST	BOC, Roadway/SPLOST
Implement the 2022 Comprehensive Transportation Plan (CTP).	➤➤➤➤➤	TBD	GDOT, SPLOST, Impact Fees	Community Development Agency

## Public Safety


Project Description	FY	Est. \$\$	Funding	Responsible Party
Fire Station 5 Replacement	➤➤➤➤➤	\$7,000,000	SPLOST, Impact Fees, Fire District	BOC, Fire Department
Fire Station 7 Replacement and Land Purchase	➤➤➤➤➤	\$8,000,000	SPLOST, Impact Fees, Fire District	BOC, Fire Department
Fire Station 8 Renovation	➤➤➤➤➤	\$500,000	SPLOST, Fire District	BOC, Fire Department
Fire Station 13 Replacement Station	➤➤➤➤➤	\$6,000,000	SPLOST, Fire District	BOC, Fire Department
Fire Station 15 Relocation and Replacement Station	➤➤➤➤➤	\$6,000,000	SPLOST, Impact Fees, Fire District	BOC, Fire Department
Fire Station 16 Replacement and Land Purchase	➤➤➤➤➤	\$8,000,000	SPLOST, City of Canton, Impact Fees, Fire District	BOC, Fire Department
Fire Station 18 Renovation	➤➤➤➤➤	\$1,400,000	SPLOST, Impact Fees	BOC, Fire Department
Fire Station 19 Roof Replacement	➤➤➤➤➤	\$150,000	SPLOST, Fire District	BOC, Fire Department
Fire Station 29 Replacement and Land Purchase	➤➤➤➤➤	\$7,000,000	SPLOST, Impact Fees, Fire District	BOC, Fire Department
Fire Station 32 Phase 2 Replacement	➤➤➤➤➤	\$4,000,000	SPLOST, Fire District	BOC, Fire Department
Fire Headquarters and Land Purchase	➤➤➤➤➤	\$4,000,000	SPLOST, Impact Fees	BOC, Fire Department
Fire Safety Village and Land Purchase	➤➤➤➤➤	\$10,000,000	SPLOST, Impact Fees, Fire District	BOC, Fire Department
EMS Only Station	➤➤➤➤➤	\$2,000,000	SPLOST, Impact Fees, EMS Fund	BOC, Fire Department
Fire Apparatus Replacement Program	➤➤➤➤➤	\$10,910,000	SPLOST, Impact Fees	BOC, Fire Department
EMS Squad Replacement Program	➤➤➤➤➤	\$4,800,000	SPLOST, Impact Fees	BOC, Fire Department
Small Fleet Replacement Program	➤➤➤➤➤	\$250,000	SPLOST, Fire District	BOC, Fire Department

### Legend\*

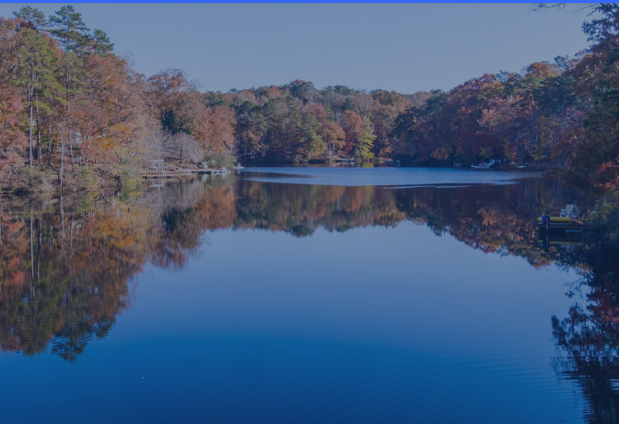
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Library Services

	Project Description	FY	Est. \$\$	Funding	Responsible Party
	Library Collection Materials	➤➤➤➤➤	\$835,512	SPLOST, Impact Fees, General Fund	BOC, Library System
	Hickory Flat Library expansion	➤➤➤➤➤	\$8,200,000	SPLOST, Impact Fees, State Funds	BOC, Library System
	Rose Creek Library relocation and expansion	➤➤➤➤➤	TBD	SPLOST, Impact Fees, State Funds	BOC, Library System

Water and Sewage

	Project Description	FY	Est. \$\$	Funding	Responsible Party
	Expand sewer service area.	➤➤➤➤➤	\$60,000,000	CCWSA	County Water & Sewer Authority
	Consolidate water/sewer operations with one agency.	➤➤➤➤➤	Staff Time	CCWSA	County Water & Sewer Authority
	Link County and CCWSA GIS data for easy use.	➤➤➤➤➤	Staff Time	CCWSA	County Water & Sewer Authority, GIS, Planning & Zoning

School System

	Project Description	FY	Est. \$\$	Funding	Responsible Party
	Construct new schools	➤➤➤➤➤	\$41,000,000	Tax, Bonds	Board of Education
	Construct additions to existing schools	➤➤➤➤➤	\$235,000,000	Tax, Bonds	Board of Education
	Develop and promote alternative transportation to schools through education and sidewalk construction projects.	➤➤➤➤➤	TBD	Safe Routes to School	CCSD, Roadway/SPLOST

Legend\*

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## Planning and Zoning

Project Description	FY	Est. \$\$	Funding	Responsible Party
Create small area plans for areas experiencing significant growth pressures or infrastructure issues.	➤➤➤➤➤	\$300,000	County	Planning & Zoning
Continue to update annually the 5-Year Capital Improvements Plan and CWP.	➤➤➤➤➤	Staff Time	County	Planning & Zoning, Engineering, Public Safety, Parks and Rec
Conduct mid-point review of Future Development Map, rezonings, and capital projects for plan and map adjustments.	➤➤➤➤➤	Staff Time	County	Planning & Zoning
Develop a joint plan with City of Holly Springs for Hickory Flat area.	➤➤➤➤➤	Staff Time	County	Planning & Zoning, City of Holly Springs
Undertake a Comprehensive Plan update five years after the adoption of this Plan.	➤➤➤➤➤	Staff Time	County	Planning & Zoning
Develop a joint area (land use and transportation) plan with Cities of Holly Springs and Woodstock for Wild Cat (Sixes Interchange of 575) area.	➤➤➤➤➤	TBD	County	BOC, Planning & Zoning, City of Holly Springs, City of Woodstock
Review Zoning Code and Development Regulations and write a Unified Development Code.	➤➤➤➤➤	\$500,000	County	BOC, Planning & Zoning, Engineering
Update the Bells Ferry LCI Plan.	➤➤➤➤➤	\$300,000	County	BOC, Planning & Zoning
Develop a zoning overlay for Highway 20 (Cumming Hwy).	➤➤➤➤➤	Staff Time	County	Planning & Zoning
Develop a sustainability plan.	➤➤➤➤➤	Staff Time	County	Planning & Zoning
Take steps to become a Broadband Ready Community (Georgia Department of Community Affairs designation).	➤➤➤➤➤	Staff Time	County	Planning & Zoning
Revise Highway 92 Overlay District standards and regulations.	➤➤➤➤➤	Staff Time	County	Planning & Zoning

### Legend\*

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FY 2023



FY 2024



FY 2025



FY 2026



FY 2027



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